MLP - Company presentation

Uwe Schroeder-Wildberg, CEO

8. WestLB Deutschland Conference
Relative Strength of Corporate Germany

November 17, 2010



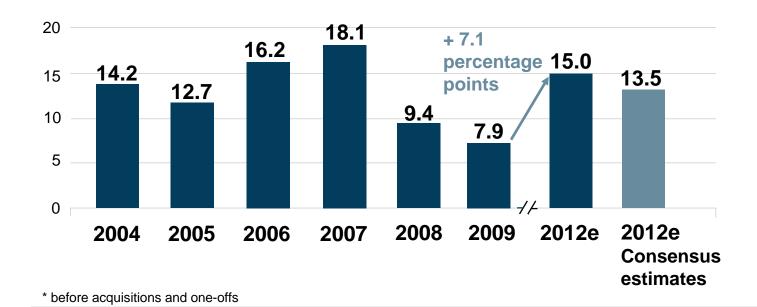
- Outlook
- Growth drivers
 - Old-age provision
 - Health insurance
 - Wealth management
 - Client potential
- Earnings situation
- Summary



Outlook 2012: Increase in EBIT margin to 15%

MLP Group

EBIT margin*





Medium-term outlook

	2010	2011/2012
Revenue – Old-age Provision	\rightarrow	→
Revenue – Wealth Management	-	→
Revenue – Health Insurance	→	→

- Despite difficult market conditions, stable revenue expected in old-age provision in 2010, return to growth from 2011
- Increase in revenue expected in health insurance and wealth management

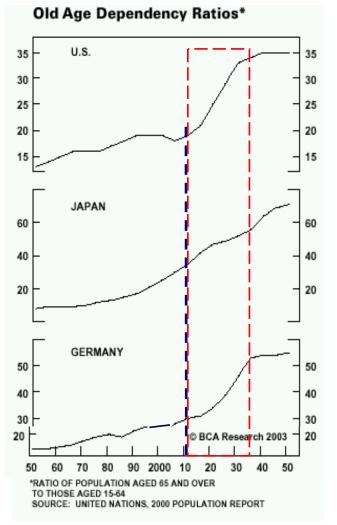


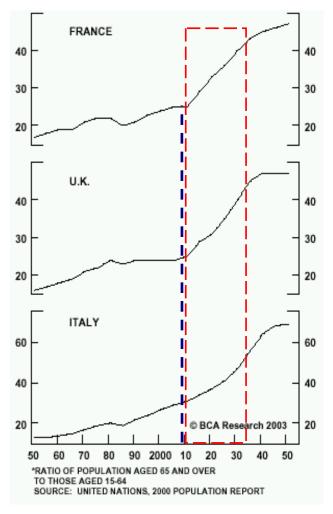
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Pressure on social security systems is imminent

Massive increase in the "dependency ratio" for the period 2010 - 2035





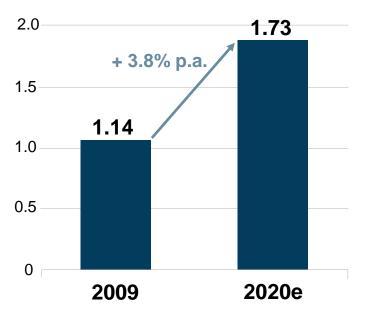


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Old-age provision market is expected to grow

Money invested in old-age provision products in Germany

[in € trillion]



- Includes single premium business
- Includes occupational pension business

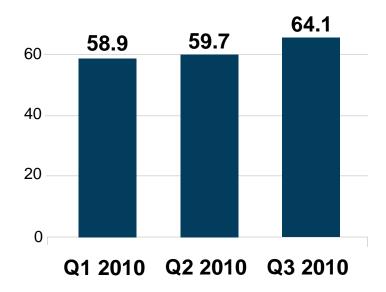
Source: Allianz, Handelsblatt (September 1, 2010)



Development of revenue old-age provision

YTD 2010

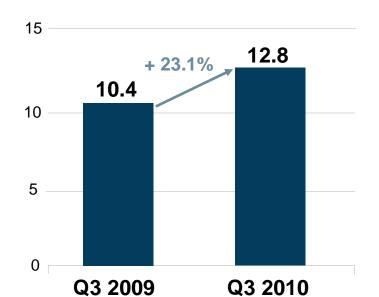
[in € million]

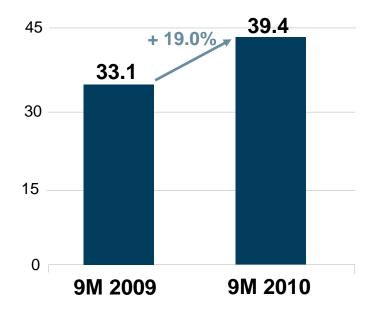




Development of revenue health insurance

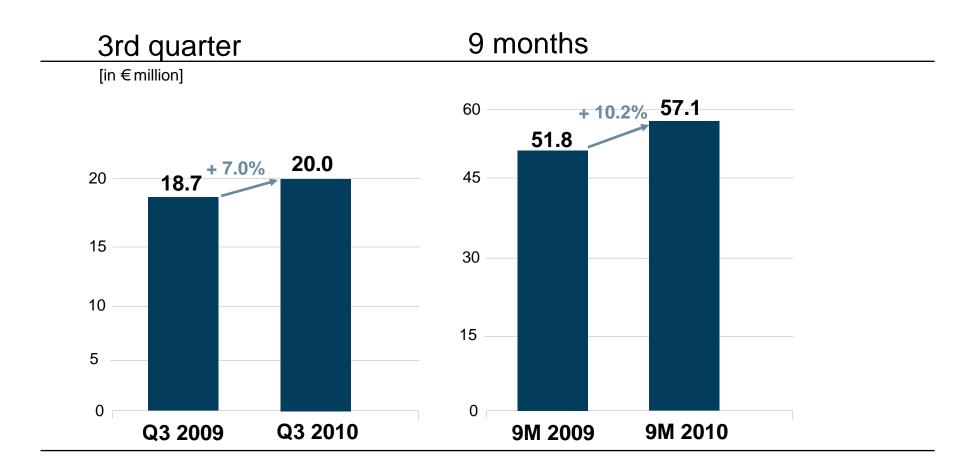
3rd quarter 9 months [in € million]







Development of revenue wealth management

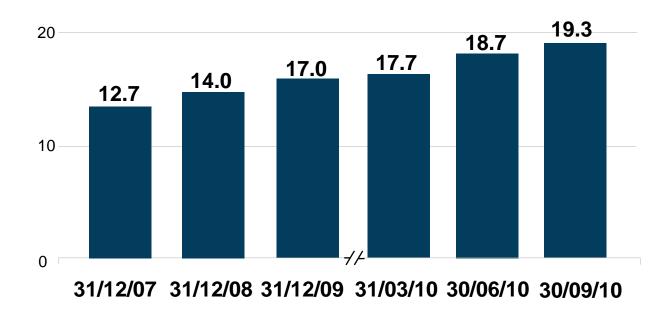




New record high in AuM

Assets under Management

[in € billion]

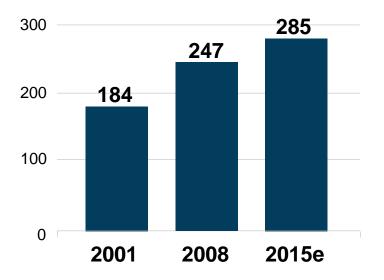




Extensive new client potential at the universities

University graduates in Germany

[in thsd.]



Sources: Institut für Wirtschaft in Cologne, Federal Statistics Agency, BCG



Top ratings in consulting tests

1st place in the old-age pension provision assessment by *WirtschaftsWoche* (05/2009)

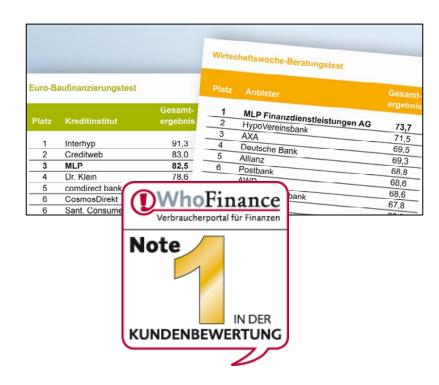
2nd place and top rating in the client assessment of MLP consulting by *WhoFinance* (01/2010)

3rd place in the mortgage test carried out by the magazine *Euro* (07/2009)





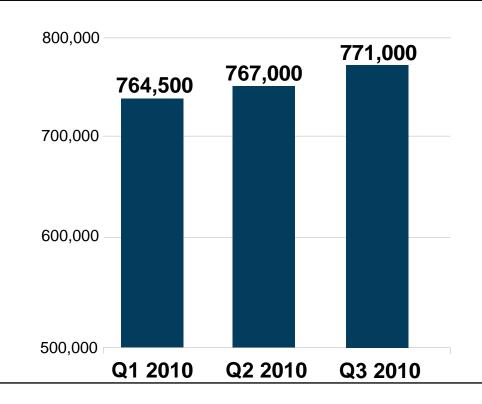






Increasing client base

Number of clients





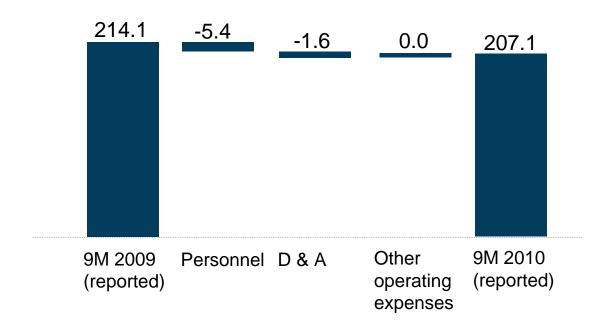
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Cost savings well on track

Development of fixed costs in 9M 2010

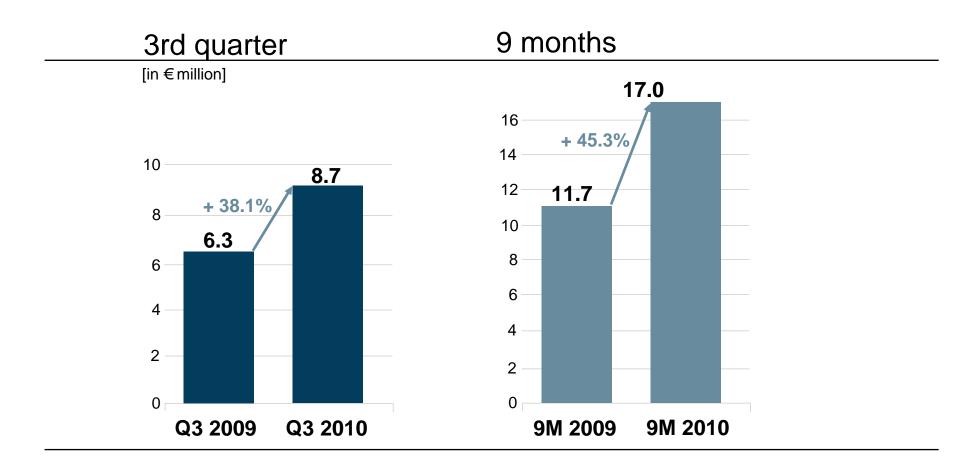






Earnings situation improved significantly

EBIT





- Outlook
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Summary

- Overall business development in Q3 was satisfactory
- Positive revenue trend from Q2 continued
- Earnings situation improved significantly
- Cost savings well on track
- Positive momentum in health insurance and wealth management will continue
- Difficult market conditions in old-age provision will continue
- Guidance reiterated:
 - Planned fixed costs to decrease by € 10m in 2010
 - Targeted EBIT margin 2012: 15%



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