Preliminary results 2009

Frankfurt - February 24, 2010



Agenda

- Highlights 2009
 Dr. Uwe Schroeder-Wildberg, CEO
- Preliminary results 2009
 Andreas Dittmar, Head of Finance
- Strategy, market developments, outlook and summary Dr. Uwe Schroeder-Wildberg, CEO
- Questions & Answers



Preliminary results 2009

Highlights

Dr. Uwe Schroeder-Wildberg, CEO

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Highlights

Financial year 2009

- Extremely **difficult framework conditions** due to the economic and financial crisis
- Significant pick-up in the fourth quarter EBIT rose by 74 percent
- Full year: MLP benefited from consistent cost management –
 Group net profit remained at the level of the previous year
- Assets under Management at a new record high increased market share in wealth management

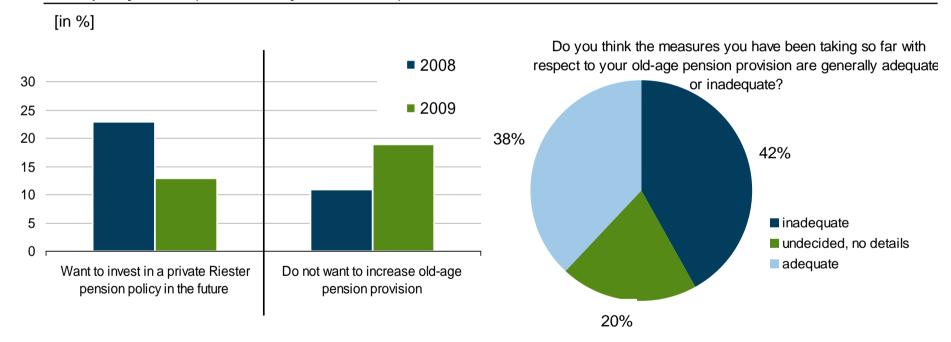


Reduced willingness towards old-age pension provision - despite large pension gaps

Client behaviour during the economic and financial crisis

Provision commitment - young employees (16 - 29 years old)

Assessment of own provision efforts



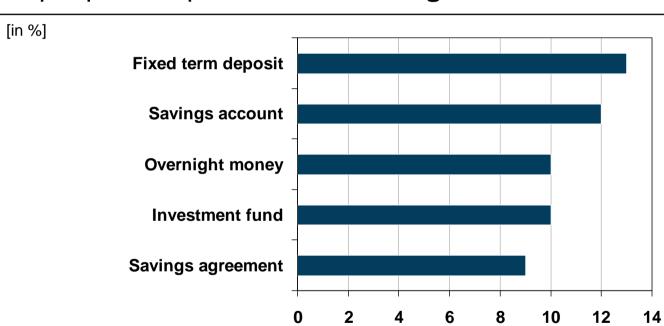
Source: Allensbach Institute for Public Opinion Research/Postbank: Old-age pension provision in Germany 2009/2010



Risk-aversion of investors has risen sharply

Client behaviour during the economic and financial crisis

Top 5 product preferences for **longer-term** investments



→ Four of the top 5 preferences are heavily risk-averse

Source: BBDO Consulting; Study (February 2010)



Group net profit at the previous year's level

Total revenues

€532.1 million

EBIT

€42.2 million

Net profitContinuing operations

€27.2 million

Group net profit

€24.2 million



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Andreas Dittmar, Head of Finance

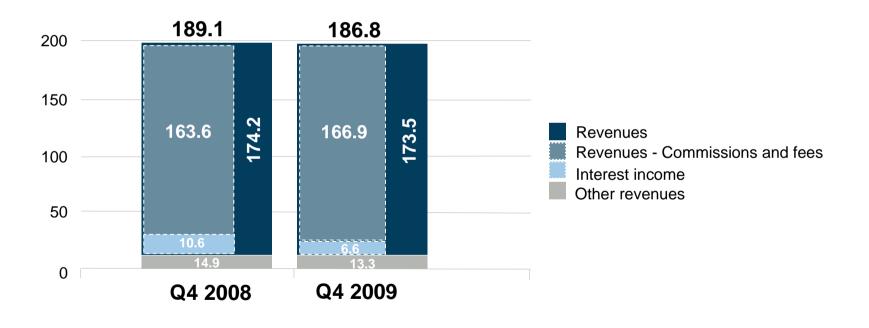
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Q4: Total revenues at previous year's level

Total revenues Q4 2009

[in € million]

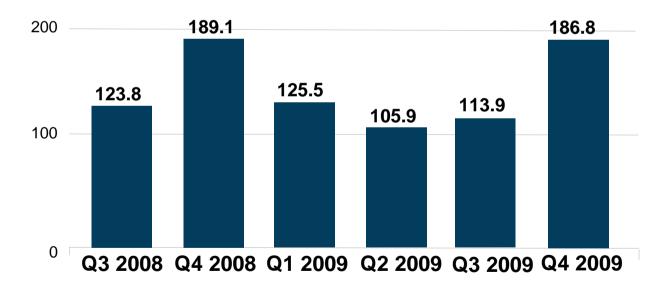




Positive revenue development during the course of the year

Development of total revenues

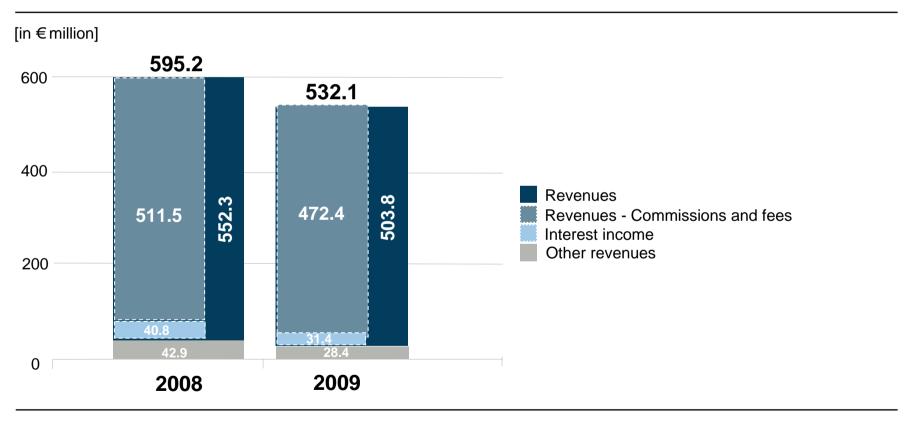
[in € million]





FY 2009: Total revenues influenced by capital markets and economic crisis

Total revenues 2009





Q4: Old-age pension provision business stabilized

Revenues - commissions and fees

[in € million]

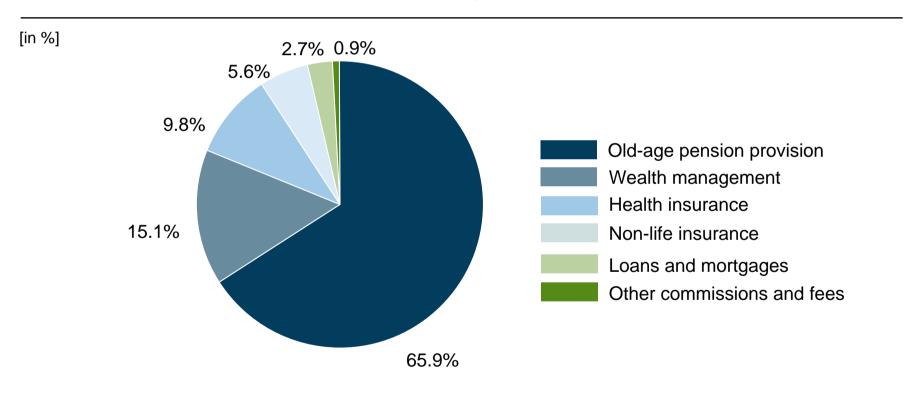
Old-age pension provision
Health insurance
Non-life insurance
Wealth management
Loans and mortgages
Other commissions and fees

Q4 2008	Q4 2009	in %	2008	2009	in %
123.3	123.1	-0.2	344.8	311.1	-9.8
12.8	13.3	+3.9	45.9	46.5	+1.3
1.5	4.3	> 100	23.1	26.5	+14.8
21.3	19.8	-7.0	82.2	71.6	-13.0
3.3	4.6	+42.5	11.6	12.6	+9.0
1.4	1.7	+21.5	4.0	4.1	+3.8



Clear advantage through holistic consulting approach

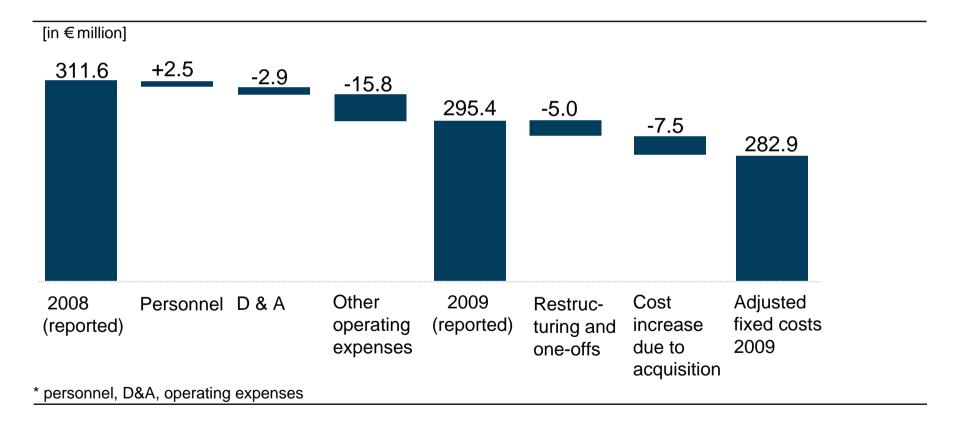
Revenues – commissions and fees, 2009: €472.4 million





Cost cutting target of €24m clearly exceeded

Development of fixed costs*





Group profit only slightly below previous year

Income statement

[in	€	mi	llio	on]

	Q4 2008	Q4 2009	2008	2009
Total revenues	189.1	186.8	595.2	532.1
EBIT	17.5	30.5	56.2	42.2
Finance cost	-0.5	-1.5	-9.5	-2.5
EBT	17.0	29.0	46.6	39.7
Taxes	-4.8	-6.0	-15.9	-12.5
Net profit continuing operations	12.2	23.0	30.7	27.2
Net profit discontinued operations	-2.0	3.4	-6.1	-3.0
Net profit total	10.2	26.4	24.6	24.2
EPS in € (diluted)	0.10	0.24	0.24	0.22

- EBIT Q4 rose by 74%
- EBIT FY 2009 burdened by one-offs and restructuring costs of €5m
- Group net profit at €24.2m



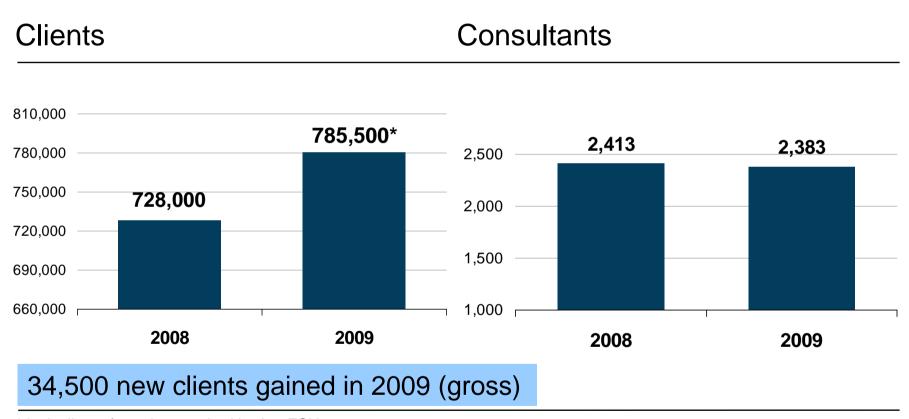
MLP is financially strong

MLP Group – selected balance sheet items

[in € million]	31/12/2008	31/12/2009	
Intangible assets	162.4	156.1	
Financial investments	179.9	192.4	
Cash and cash equivalents	38.1	55.0	
Other receivables and other assets	145.4	132.1	 Liquid funds of €209m
			• Equity ratio: 28.4%
Shareholders' equity	425.9	418.5	
Equity ratio	27.8%	28.4 %	
Other liabilities	239.2	211.8	
Total	1,534.0	1,475.5	



More than 34,000 new clients gained in 2009



^{*} incl. clients from the acquired broker ZSH

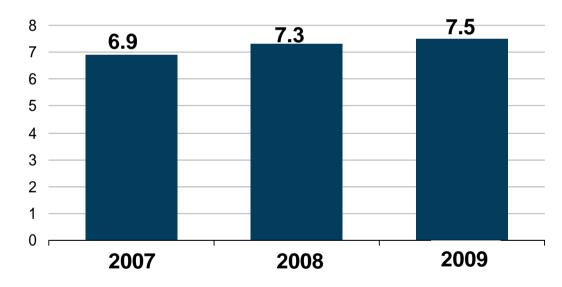


Top cross-selling rate

Development - contracts per client

Cross-selling rate

[Contracts per client]

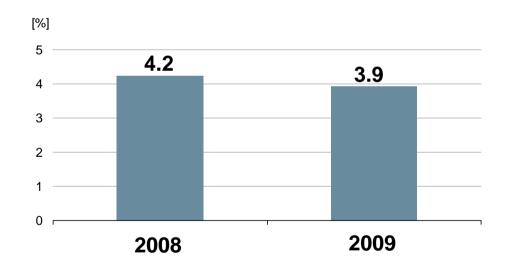




Market share of recurring premiums fell only slightly

Market share - old-age pension provision

Market share - recurring premiums*

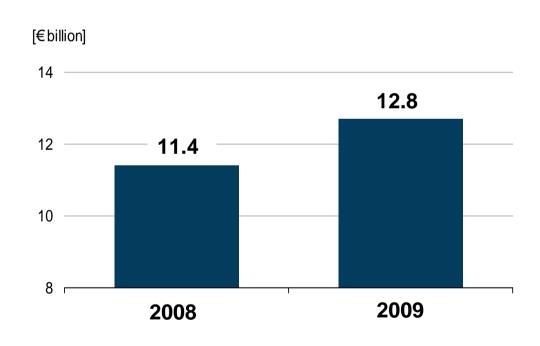


Source: GDV (German Insurance Association), own calculations / * preliminary market figures



New record high for Assets under Management

Assets under Management

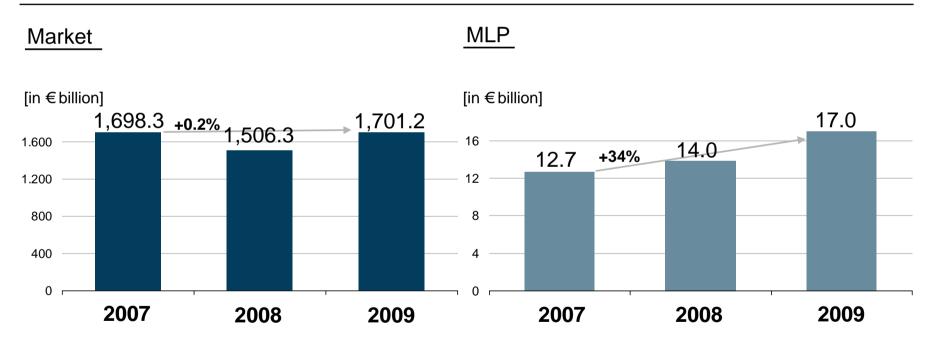




Further increase in market share

Market share - wealth management

Assets under Management in accordance with the BVI methodology



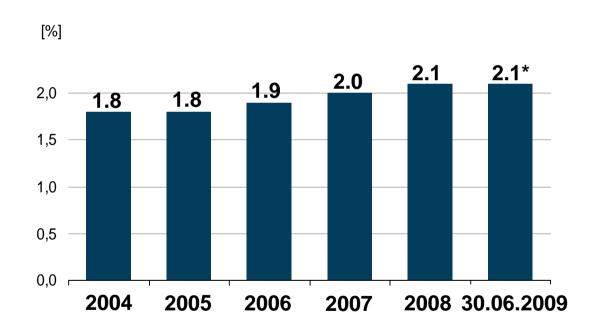
Source: German Association of Investment and Asset Management (BVI), own calculations



Growth of market share in private health insurance

Market share - private health insurance

MLP share of fully insured individuals



Source: German Association of Private Health Insurers, own calculations / * market figures for H2 2009 are not available yet



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Strategy and market developments

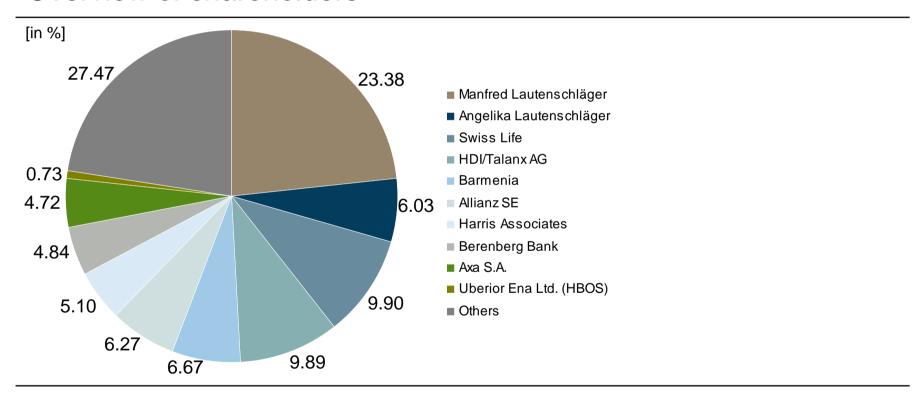
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Stable shareholder structure

Overview of shareholders





MLP – a broad-based consulting house





Client orientation as a success factor

Ministry of Consumer Protection calls for higher quality

Ministry requirements:

- Tailored client consulting
- Structured consulting process
- Coverage of existential risks as a basis for wealth accumulation
- Recommendations must correspond to the investment purpose and risk propensity
- Clearly designed product information sheets
- Clear positioning of the consultant
- Development of a job description
- Appropriate qualification
- · Assumption of liability

Set-up at MLP:

- Client-oriented consulting forms the core of the business model
- Holistic consulting, service and support
- Risk propensity of the client as the starting base for consulting and advisory activities
- High level of transparency through comprehensive documentation and new product information sheet
- Registration as an independent broker
- Support for a legally-anchored job description
- Training standards far exceed the legal requirements



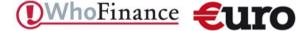
Top ratings in consulting tests

1st place in the old-age pension provision assessment by WirtschaftsWoche (05/2009)

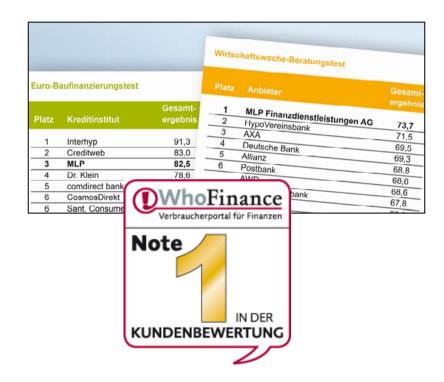
2nd place and top rating in the client assessment of MLP consulting by WhoFinance (01/2010)

3rd place in the mortgage test carried out by the magazine *Euro* (07/2009)









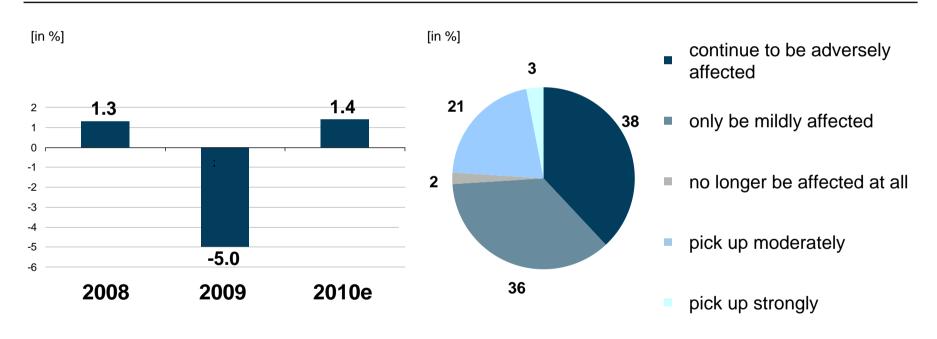


Macroeconomic framework conditions remain difficult

Outlook 2010

Change in GDP

Brokerage business in 2010 will ...



Sources: Annual Economic Report 2010

Source: Survey among German brokers / Magazine "Kurs"



Wide range of potential and opportunities

Outlook 2010



Private clients

- Consistent full exploitation of the revenue potential
- · Additional client liquidity through the Citizens Relief Act
- · High new client potential
- · Increasing level of quality awareness by clients
- · Active participation in the market consolidation also for wealth managers

Institutional clients

- FIA: External growth and further internationalisation of the business
- FIA: Increased demand for ALM, Asset Allocation and Risk Overlay systems
- Occupational pensions: Great need for consulting due to e.g. Accounting Modernisation Act and to increased contributions into the Pensions Assurance Association

Rating

 Positioning as a European rating agency

Independent product and investment research

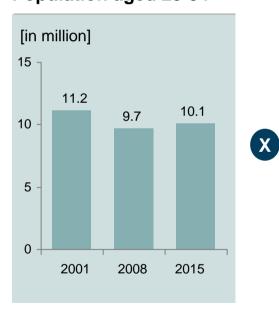


Extensive new client potential at the universities

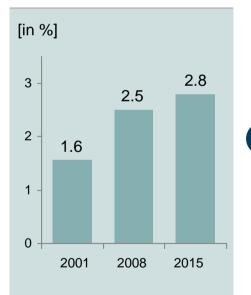
Private clients

Annual new client potential - MLP

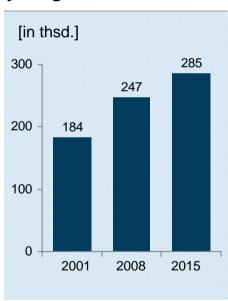
Population aged 25-34



Annual university degrees as a percentage of the population (aged 25-34)



New client potential among young academics



Sources: Institut für Wirtschaft in Cologne, Federal Statistics Agency, BCG



Wide range of potential and opportunities

Outlook 2010



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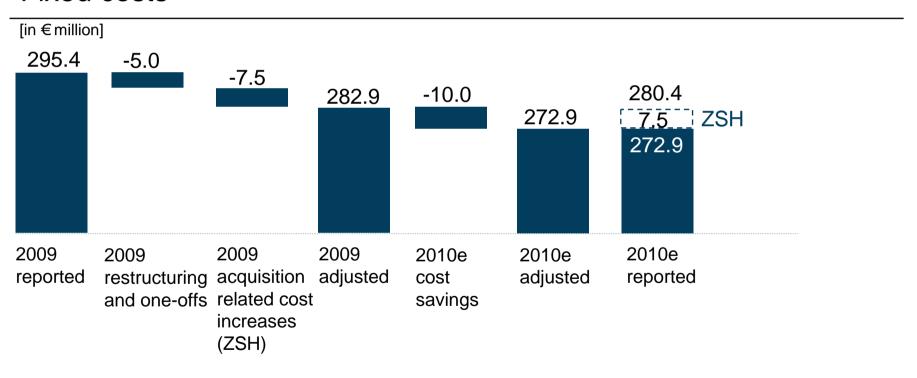
 Positioning as a European rating agency

Independent product and investment research



A further €10m of cost reductions in 2010

Fixed costs*



^{*} before acquisitions and one-offs



Significantly improved market environment from 2011

Medium-term outlook

	2010	2011/2012
Revenues – Old-Age Pension Provision	→	→
Revenues – Wealth Management	→	→
Revenues – Health Insurance	\rightarrow	

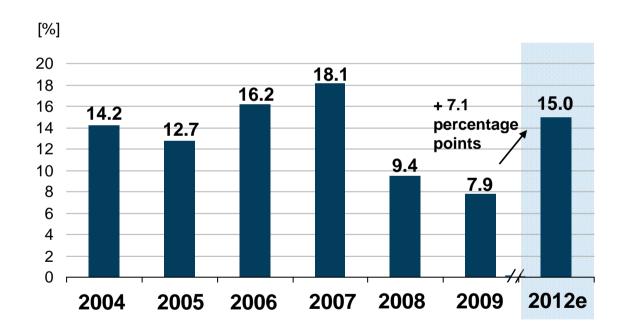
- Further reduction of fixed costs amounting to € 10m in 2010
- Business prospects (particularly in the first half-year 2010) will continue to be affected by the difficult market environment
- Old-age pension provision and health insurance: stable revenues in 2010, return to growth from 2011
- Moderate increase in revenues expected in wealth management



Outlook 2012: Increase in EBIT margin to 15%

MLP Group

EBIT margin*



^{*} before acquisitions and one-offs



Summary

- In 2009, MLP operated under very difficult market conditions
- Cost reduction targets surpassed resilient development in earnings
- MLP has a strong foundation and a future-oriented strategic alignment
- Further strengthening of the **institutional client business** during the coming years
- Significantly improved market environment expected from 2011
- Outlook 2012: Increase in EBIT margin to 15%



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Questions & Answers

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