Individuality requires partnership

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Roadshow Dublin / London

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Agenda

- 1. Highlights Q1 2009
- 2. Financial details Q1 2009
- 3. Customers and consultants
- 4. Strategy and market developments
- 5. Outlook and summary
- 6. Appendix



1. Highlights Q1 2009

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Highlights Q1 2009

- Difficult market environment continued during Q1 2009
- Growth expectations for German GDP were lowered to -6%
- Due to uncertainty caused by the ongoing economic crisis private and institutional clients were still reluctant to invest long-term
- Satisfactory revenue development
- Increasing revenues from health care insurances
- New business old-age pension provision at level of Q1 2007 (comparable quarter because of Riester step in Q1 2008)
- Cost saving program is developing according to plan
- Successful acquisition of ZSH
- Proposed dividend payment of € 0.28 per share



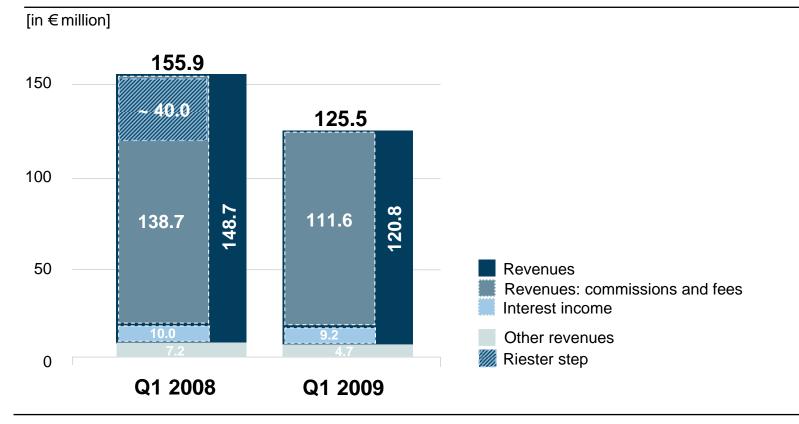
2. Financial details Q1 2009

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Q1: Satisfactory revenue development

Total revenues Q1 2009





Q1: Significant increase in revenues from health insurance

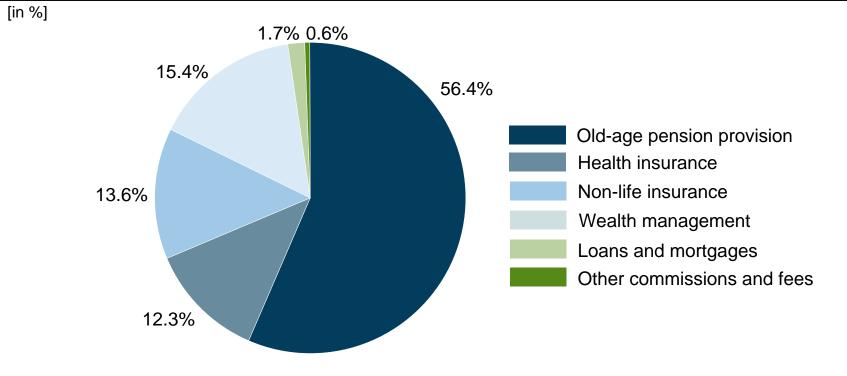
Revenues – commissions and fees

[in € million]

	Q1 2008	Q1 2009	in %
Old-age pension provision	87.5	62.9	-28.1
Health insurance	11.4	13.7	20.2
Non-life insurance	15.6	15.2	-2.6
Wealth management	20.5	17.2	-16.1
Loans and mortgages	3.0	2.0	-33.3
Other commissions and fees	0.8	0.7	-12.5

Revenue split shows advantage of holistic consulting approach

Revenues – commissions and fees, Q1 2009: €111.6 m





Earnings influenced by one-offs

Continuing operations

Income statement

[in € million]

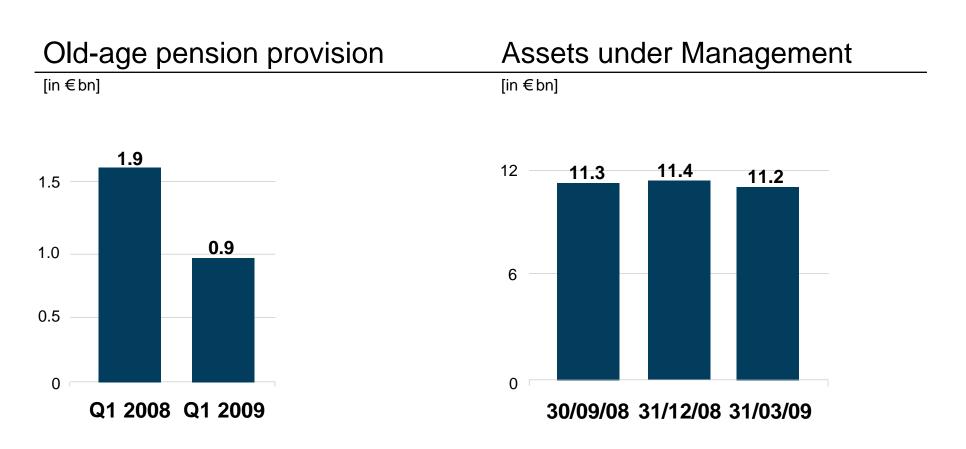
	Q1 2008	Q1 2009
Total revenues	155.9	125.5
EBIT	25.1	3.4
Finance cost	-8.1	-1.5
EBT	17.0	2.0
Taxes	-8.3	-1.7
Net profit	8.7	0.3
EPS in € (diluted)	0.09	0.00

- Defense costs € 3.3 m
- Finance cost includes €2.4 m (€7.8 m) dividend payment to remaining Feri shareholders
- Dividend payment to remaining Feri shareholders is not tax deductible



AuM stable against the market trend

New Business and Assets under Management



Strong equity base and liquidity

MLP Group – selected balance sheet items

[in € million]

	31/03/2008	31/03/2009
Intangible assets	162.4	175.0
Financial investments	179.9	230.4
Cash and cash equivalents	38.1	33.1
Other receivables and other assets	147.1	101.5

Shareholders' equity	429.1	428.2
Other liabilities	236.4	196.8

• Liquid funds €216.4 m

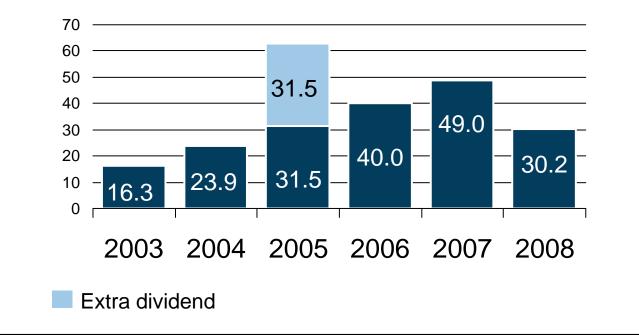
- Equity ratio 29%
- Proposed dividend of € 0.28 per share



Extensive shareholders' participation

Dividend sum

[in € million]





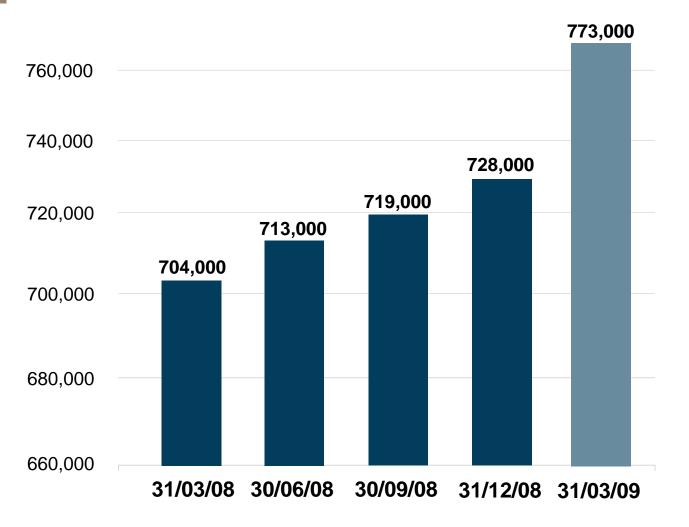
3. Customers and consultants

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Acquisition of ZSH significantly improves MLP's position in the dentists target group

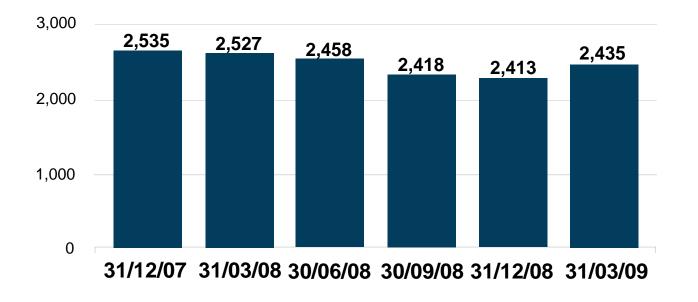
Number of customers





High quality sales force

Number of consultants





4. Strategy and market developments

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MLP is already implementing the major requirements

Study by the ministry of consumer protection concerning better quality in financial consulting

Major requirements:

- Stronger orientation towards customer requirements and greater transparency for customers
- Adaptation of the regulatory provisions to everyday practice
- Brokerage of investment funds only with banking license
- More comprehensive qualification
- Strengthening of fee-based consulting

MLP situation:

- Client-oriented consulting as the core of the business model
- High degree of transparency through comprehensive documentation and detailed reporting
- MLP already possesses a German banking license
- Training standards far exceed the legal standards



Targeted further development

Milestones of the past five years

2004	2005	2006	2007	2008/09
 Strengthening of independence Development of occupational pension business 	• Sale of own insurers	 Majority holding in Feri Finance AG Banking license for investment brokerage 	 Establishment of MLP Hyp Accreditation of the Corporate University Full banking license (Group) 	 Acquisition of TPC Acquisition of ZSH



MLP – A broad-based consulting house



Independent investment research







TPC boasts first-rate reference clients - nationwide

Extract

Services	Industrial	Public enterprises	
	MetallRente	Bundesverband Deutscher Stiftungen	
GfK PUBLICIS	UK FAG 🚸 🔥	Berliner Wasserbetriebe	
J ₩ T Heye <mark>,</mark>		BSR	
GREY	BORSIG	Vivantes NETZWERK FÜR GESUNDHEIT	
JUNG v. MATT MCCANN ERICKSON	EMAG BDF ••••	OTTO-VON-GUERICKE-UNIVERSITÄT MAGDEBURG MEDIZINISCHE FAKULTÄT	
		Klinikum Nürnberg BG Unfolkfinik Tübingen	
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medac		VDEW	



5. Outlook and summary

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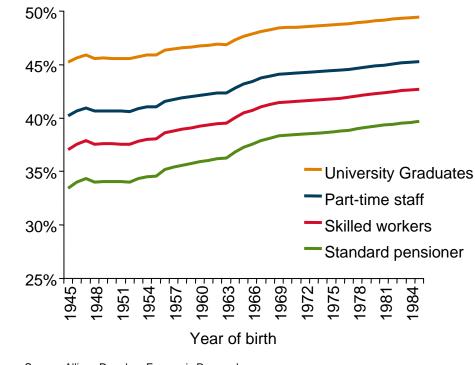




MLP's target group has the highest provision requirements

Continued high revenue potential in old-age pension provision

Provision shortfall*



Source: Allianz Dresdner Economic Research

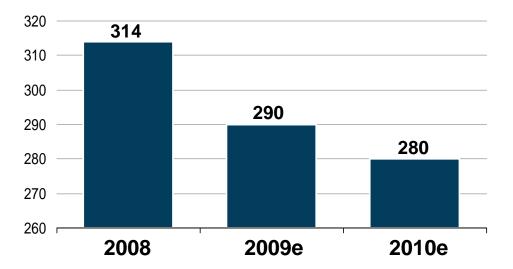
*Difference between 80% of last gross income and the replacement rate by the state pension scheme



Targeted cost reduction of €34 m

Fixed costs (excluding acquisition-related cost increases)

[in € million]



- Cost savings of €12 m in 2009 and a further €10 m in 2010
- In addition: No re-occurrence in 2009 of € 12 m of one-time expenses incurred in 2008



Optimally equipped for consolidation

Growth through acquisitions

Trend

Quality and Independence

- \rightarrow Numerous statutory changes
- → Independent providers are gaining market share

Size and Capital Strength

- \rightarrow High costs due to regulatory requirements
- → "Critical mass" necessary

Technology and Infrastructure

- → Processes and organisation are gaining in significance
- → Legal standards necessitate extensive infrastructure

MLP Strengths

- MLP is subject to the highest qualitative requirements (independent broker, banking license)
- MLP has long exceeded numerous legal standards
- Strong capital base (liquid funds: €210 m)
- No risk positions on the balance sheet
- Largest financial consulting company that is registered as an independent broker
- Excellent infrastructure (Sales support, training, product portfolio)
- Technology leader



Outlook and summary

- Difficult market environment continued in Q1 2009
- Customers are still reluctant to invest long-term
- In a challenging market environment MLP developed quite well
- Cost saving program implemented
- Target: Reduce fixed costs by €34m by the end of 2010
- Outlook 2009: MLP is cautiously optimistic and aims to outperform the market

6. Appendix

- MLP's business model and positioning
- Statutory changes
- Contact

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Independent business model and one-stop for lifetime financial solutions

Independent Business Model is unique in the German Market

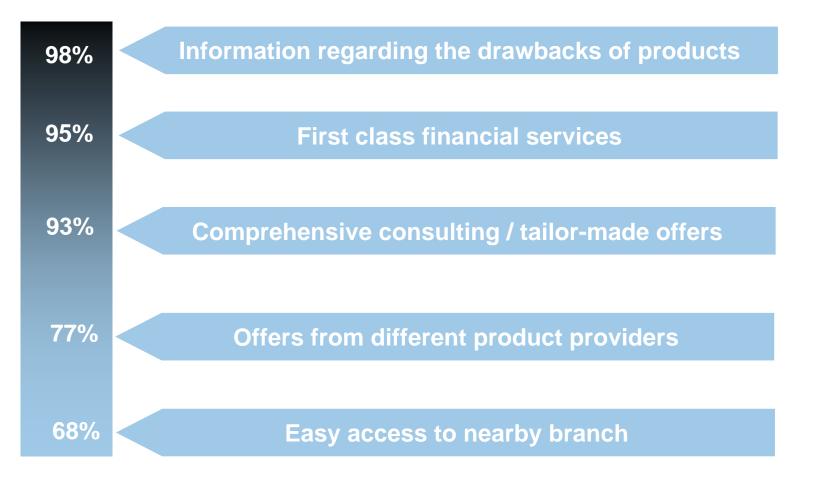






Independence is key for MLP's customer group

The most important demands of customers with an university degree



Source: Spiegel-Studie Soll & Haben, 2004

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Extensive statutory changes . . .

Regulatory requirements

May 22, 2007	November 1, 2007	Beginning of 2008
Insurance Mediation Dir.	MiFID	German Ins. Contract Law
Insurance brokerage	Banks / Fin. investments	Insurers/ Brokers
 Rising requirements concerning the qualification of consultants and the quality of consulting 	 Broadening of the consulting, information and documentation requirements 	 Increase in cash surrender values / spreading of the distribution and acquisition costs
 Extensive documentation requirements 	 Stricter requirements regarding transparency 	 Increased cost transparency for life and healthcare insurance policies Broadening of the information obligations



... lead to radical changes in the German financial industry

Major Market Trends for Banks, Insurance Companies and IFAs

Increasing regulatory requirements will further change the market place dramatically:

- Further optimisation of cost structure and processes
- Consolidation
- Professionalisation
- Specialisation



MLP is optimally prepared to meet the new requirements

Extensive new regulations:

- Brokerage guideline, MiFID, VVG
- Flat-rate capital gains tax, healthcare reform

Increasing competition:

 Banks and new providers are entering the market

High client requirements:

Clients demand quality and comprehensive consultation

High complexity:

Numerous products/high tax complexity



- Capability to adjust rapidly to changed framework conditions
- Highly developed IT systems and processes
- Unique positioning in the market
- Industry-leading education and further training
- High quality target group and excellent quality parameters

→ Excellent prospects through clear positioning and targeted further development

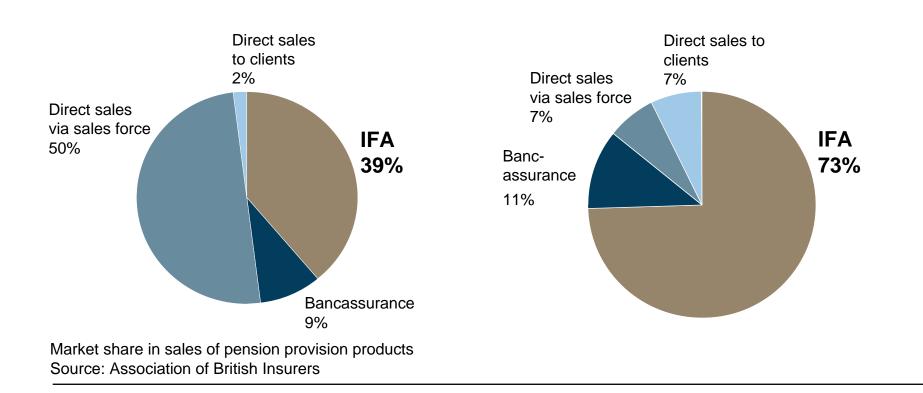


Independent brokers gain significant market shares

Effects of the regulation in Great Britain

Sales by channel in 1992

Sales by channel in 2006





Contact

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